Note: This document has been translated from a part of the original in Japanese for reference purposes only. In the event of any discrepancy between this translated document and the original in Japanese, the original shall prevail.

Securities code: 3946 Date of sending by postal mail: June 5, 2023 Start date of measures for electronic provision: June 2, 2023

To our shareholders:

Mitsuo Nakahashi President & Chief Executive Officer **Tomoku Co., Ltd.** 2-2-2 Marunouchi, Chiyoda-ku, Tokyo

NOTICE OF THE 84TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Tomoku Co., Ltd. (the "Company") hereby announces that the 84th Annual General Meeting of Shareholders will be held as described below.

When convening this Annual General Meeting of Shareholders, the Company takes measures for providing reference documents for the General Meeting of Shareholders, etc. (items for which measures for providing information in electronic format are taken) in electronic format, and posts the items on the following websites. Please access any of the websites.

The Company's website:

https://www.tomoku.co.jp/ (in Japanese)

(Access the above website and select the following documents under "TOPICS": "Notice of the 84th Annual General Meeting of Shareholders," "Report for the 84th Fiscal Year (paper-based documents delivered to shareholders)" and "Items for which measures for providing information in electronic format are to be taken for the Notice of the 84th Annual General Meeting of Shareholders. (items excluded from paper-based documents delivered to shareholders)")

Website for Materials for the General Meeting of Shareholders: https://d.sokai.jp/3946/teiji/ (in Japanese)

If you plan to attend the meeting, please submit the enclosed Voting Rights Exercise Form to the receptionist at the meeting.

If you are unable to attend the meeting in person, you may exercise your voting rights in writing or via the internet, etc. Please exercise your voting rights no later than 6:00 p.m., Thursday, June 22, 2023 (Japan Standard Time).

- 1 Date and Time: Friday, June 23, 2023, at 10:00 a.m. (Japan Standard Time)
- 2 Venue:Marunouchi Mitsui Building 4F, Company's Conference Room
2-2-2 Marunouchi, Chiyoda-ku, Tokyo
- **3 Purposes:**

Items to be reported:

- 1. Business Report and Consolidated Financial Statements for the 84th fiscal year (from April 1, 2022 to March 31, 2023), as well as the results of audit of the Consolidated Financial Statements by the Financial Auditor and the Audit & Supervisory Board
- 2. Non-Consolidated Financial Statements for the 84th fiscal year (from April 1, 2022, to March 31, 2023)

Items to be resolved:

- **Proposal 1:** Election of Nine Directors
- **Proposal 2:** Election of One Audit & Supervisory Board Member
- Proposal 3: Election of One Substitute Audit & Supervisory Board Member

4 Information on Exercise of Voting Rights, Etc.

Please refer to "Information on the Exercise of Voting Rights, Etc." on pages 12 to 15 (available in Japanese only).

In accordance with a revision of the Companies Act, the Company in principle asks our shareholders to visit the above mentioned websites to access items for which measures for providing information in electronic format are taken and then give us feedback. We will provide such items in written documents only for those who have requested to do so by the deadline. At this General Meeting of Shareholders, however, we have sent written documents with items for which the Measures to Provide Information in Electronic Format are taken to all shareholders regardless of their requests. The following information is omitted out of items for which measures for providing information in electronic format according to the laws and regulations and Article 12 of the Company's Articles of Incorporation.

(1) Notes to the Consolidated Financial Statements (2) Notes to the Non-Consolidated Financial Statements These items are included in the Consolidated Financial Statements and Non-Consolidated Financial Statements audited by the Financial Auditor or the Audit & Supervisory Board Members in preparing their Audit Reports.

If revisions to the items for which measures for providing information in electronic format are taken arise, a notice of the revisions and the details of the items before and after the revisions will be posted on the Company's aforementioned website.

Reference Documents for the General Meeting of Shareholders

Election of Nine Directors Proposal 1:

At the conclusion of this meeting, the terms of office of the nine Directors, Mitsuo Nakahashi, Shoji Hirose, Yoshiyuki Kurihara, Terutaka Fukazawa, Yoshito Yamaguchi, Hidetoshi Murai, Toshihiko Nagayasu, Mito Shimonaka and Tetsuya Kobayashi will expire. Therefore, the Company proposes the election of nine Directors. The candidates for Director are as follows:

Candidate No.	Name	Current position	Responsibility in the Company and significant concurrent positions	Attributes
1	Mitsuo Nakahashi	President & Chief Executive Officer		Reelection
2	Shoji Hirose	Director Senior Managing Executive Officer	General Manager of Sales Div. General Director of Tomoku Vietnam Co., Ltd.	Reelection
3	Yoshiyuki Kurihara	Director Senior Managing Executive Officer	General Manager of Administration Div. General Manager of Logistics & Procurement Dept. and General Manager of Housing Material Dept. of the Company	Reelection
4	Takeshi Ariga	Managing Executive Officer	General Manager of Production Div.	New election
5	Terutaka Fukazawa	Director Managing Executive Officer	Deputy General Manager of Sales Div. Manager of Tokyo Sales Dept. / Manager of Sales Development Dept.	Reelection
6	Yoshito Yamaguchi	Director Managing Executive Officer	Deputy General Manager of Administration Div.	Reelection
7	Toshihiko Nagayasu	External Director	Chairman of NTS Holdings Company, Limited	Reelection External Independent
8	Mito Shimonaka	External Director	Representative Director and President of Heibonsha Ltd.	Reelection External Independent
9	Tetsuya Kobayashi	External Director		Reelection External Independent

New election Director candidate up for new election Reelection Director candidate up for reelection External External Director candidate Independent

Independent Officer as provided for by the Tokyo Stock Exchange's regulations

Candidate No.	Name (Date of birth)	Tenure as Director 13 years	Attendance at Board of Directors meetings 13/13	Number of the Company's shares owned 27,500 shares
1	Reelection Mitsuo Nakahashi (May 25, 1952) [Reasons for nomination as candi Since joining the Company, Mitsu beginning to participate in the Co has exercised strong leadership ar as abundant experience, we expect renominated him as a candidate fi	concurrent positions) Apr. 1975 Joinec Apr. 2000 Gener Jun. 2008 Execu Dept. Jun. 2010 Direct of Sal Jun. 2012 Mana Comp Jun. 2018 Presid Jun. 2022 Presid position date for Director] to Nakahashi has served in mpany's management as a and contributed to business of the will contribute to incre-	ent & Chief Operating Officer ent & Chief Executive Officer on) the corrugated packaging sale Director in 2010, from 2018 a expansion. Based on his expert	f the Company ager of Minami-Kanto Sales s Dept. and General Manager company hager of Sales Div. of the of the Company of the Company (current s department, and after s Representative Director, he abilities and insight, as well
Candidate No.	Name (Date of birth)	Tenure as Director 21 years	Attendance at Board of Directors meetings 13/13	Number of the Company's shares owned 34,000 shares
2	Reelection Shoji Hirose (January 8, 1957) [Reasons for nomination as candi Since joining the Company, Shoji department and since being appoi conditions and expanded the scop Manager of the Sales Div. From 2 from his abundant experience and him as a candidate for Director.	concurrent positions) Mar. 1975 Joined Oct. 1997 Gener Jun. 2000 Execu the Co Jun. 2002 Direct Comp Jun. 2012 Manag Gener Comp Apr. 2016 Gener Jun. 2018 Manag the Co Apr. 2016 Gener Jun. 2018 Manag Comp Jun. 2022 Direct Manag date for Director] Hirose has served in the c nted Director in 2002 has r te of business as General M 2016, he has concurrently s	ging Director, General Manage al Manager of Engineering De any ging Director and General Mar mpany al Director of Tomoku Vietnan ging Director and General Mar any or, Senior Managing Executive ger of Sales Div. of the Compa orrugated packaging managem nade large contributions to imp anager of the Production Div. erved as General Director of an	pt. of the Company ager of Tatebayashi Works of tebayashi Works of the er of Production Div. and velopment Dept. of the mager of Production Div. of in Co., Ltd. (current position) mager of Sales Div. of the e Officer and General ny (current position) ent and production proved transactional and since 2018 as General in overseas subsidiary, and

Candidate No.	Name (Date of birth)	Tenure as I 19 yea		Attendance at Board of Directors meetings 13/13	Number of the Company's shares owned 35,600 shares
3	Reelection Yoshiyuki Kurihara (January 20, 1954)	Career summar concurrent posi Apr. 1974 Apr. 1995 Oct. 1999 Jun. 2002 Jun. 2004 Apr. 2016 Jun. 2018 Jun. 2022	tions) Joined th General General Executive of the Co Director Compan Director General Manager position Managir of the Co Director	on and responsibility in the C ne Company Manager of Yamagata Works Manager of General Affairs I ve Officer and General Managompany and General Manager of Gen y and in charge of General Aff Manager of Logistics & Proc to of Housing Material Dept. c) ng Director and General Man	ompany (significant s of the Company Dept. of the Company ger of General Affairs Dept. neral Affairs Dept. of the fairs Dept. of the Company curement Dept. and General of the Company (current ager of Administration Div.
[Reasons for nomination as ca Since joining the Company, Y utilizing his broad knowledge diligently to improve material from 2018, he has contributed deem that his experience and renominated him as a candida		oshiyuki Kurihara ha cultivated at Yamag purchasing and log to enhancing corpor nowledge will cont	as served in t ata Works ar istics as Ger rate value as inue to be es	the corrugated packaging mand the General Affairs Dept., heral Manager of the Logistic the General Manager of the J	since 2016 he has worked s & Procurement Dept., and Administration Div. We
Candidate No.	Name (Date of birth)	- year		Directors meetings	shares owned 11,730 shares
4	New election Takeshi Ariga (June 5, 1957) [Reasons for nomination as car Takeshi Ariga has abundant ex production department and has group's production manageme	concurrent posi Apr. 1981 Feb. 2002 Apr. 2003 Feb. 2006 Jun. 2010 Jun. 2012 Jun. 2018 Jun. 2022	tions) Joined th General General Compan General Executiv Compan Director Compan Director Compan Managir Div. of t	Manager of Atsugi Works of re Officer and General Managy and General Manager of Iwa y and General Manager of Pro y g Executive Officer and Gen he Company (current position in the corrugated packaging f the Company's core factory	s of the Company barton Works of the the Company ger of Iwatsuki Works of the atsuki Works of the duction Dept. of the heral Manager of Production n) and folding carton while also driving the

Candidate No.	Name (Date of birth)	Tenure as D 3 year		Attendance at Board of Directors meetings	Number of the Company's shares owned			
		-		13/13	9,500 shares			
		-	Career summary and position and responsibility in the Company (significant concurrent positions)					
		Apr. 1987	Joined th	ne Company				
		Feb. 2006	General	Manager of Sales Dept. II of	the Company			
		Jun. 2012	Executiv Compan	e Officer and General Manaş y	ger of Sales Dept. II of the			
		Jun. 2017	-	e Officer and Deputy Genera	al Manager of Sales Div. of			
	Reelection Terutaka Fukazawa (February 7, 1964)	Jun. 2020		and Deputy General Manage	er of Sales Div. of the			
			Manager of Tokyo Sales Dept. and General Manager of Sa Development Dept. of the Company					
5		Jun. 2022	Director, Managing Executive Officer and Deputy General Manager of Sales Div. of the Company					
U U			Manager	of Tokyo Sales Dept. and G ment Dept. of the Company	-			
		Sep. 2022	-	Managing Executive Office	r and Deputy General			
				of Sales Div. of the Compar				
			Manager	of Tokyo Sales Dept. and M	lanager of Sales			
	[Reasons for nomination as can			ment Dept. of the Company ((current position)			
appointed Exec manager of the needs of custom new business o	Terutaka Fukazawa has abundat appointed Executive Officer in manager of the sales departmen needs of customers and turning new business opportunities, and and have renominated him as a	2012, he has been in t. Through his num these into commerce l we deem that he w	n charge of t erous achiev cial products rill be essent	the product development dep rements and experience of ac s, we expect that he will contri	artment and currently is curately understanding the ribute to the development of			
Candidate	Name	Tenure as D		Attendance at Board of	Number of the Company's			
No.	(Date of birth)	3 year		Directors meetings 13/13	shares owned 11,000 shares			
		ompany (significant						
		concurrent posit Mar. 1985		oyo Unyu Sohko Co., LTD. (currently Tohun Co., Ltd.)			
		Jul. 2001		Manager of Accounting Dept				
			(currently Tohun Co., Ltd.)					
		Jun. 2005	Executive Officer and General Manager of Accounting Dept. Tohun Service Co., Ltd. (currently Tohun Co., Ltd.)					
	Reelection	Aug. 2008	Seconded to the Company as General Manager of Accounting Dept.					
	Yoshito Yamaguchi (November 27, 1964)	Jun. 2012	Executive Officer and General Manager of Accounting Dept. o the Company					
		Jun. 2020	Director	and General Manager of Acc	counting Dept. of the			
6		Jun. 2022	Company Director, Managing Executive Officer and Deputy General					
			Manager of Administration Div. and General Manager of Accounting Dept. of the Company					
		Sep. 2022		Managing Executive Office of Administration Div. of th				
	[Reasons for nomination as can Yoshito Yamaguchi has been Go abundant business experience a Executive Officer in 2012, he h of the group, and we deem that further enhancement of the man candidate for Director.	eneral Manager of t nd a wide range of l as been working to his swift and agile l	he accountin knowledge r improve the business exe	ng department of the Compar related to accounting and fina company's IR system. He is cution that utilizes his exper-	nce. After being appointed s well versed in the business ience will be essential for			

Candidate	Name	Tenure as Director	Attendance at Board of Directors meetings	Number of the Company's shares owned				
No.	(Date of birth)	7 years	13/13	12,400 shares				
	Career summary and position and responsibility in the Company (significant concurrent positions)							
	Reelection	- ·	The Hokkaido Takushoku Ban	k. Ltd.				
	External	-	The Chuo Trust & Banking Co					
	Independent	Oct. 2002 Joined Nittele Credit Collection Co., Ltd.						
	Toshihiko Nagayasu		President of Nittele Credit Collection Co., Ltd.					
	(July 18, 1957)		nt of NTS Holdings Company.					
	(000) 10, 1907)		External Director of the Company (current position)					
7			an of NTS Holdings Company					
	[Reasons for proposing as candid			, Emited (editent position)				
	Toshihiko Nagayasu has fully exe			as by providing objective				
	and valuable advice from a persp							
	abundant experience and knowled		-					
	of Directors of the Company since							
	adequately involves and provides							
	renominate him as a candidate fo	÷ ,						
			Attendance at Board of	Number of the Company'				
Candidate	Name	Tenure as Director	Directors meetings	shares owned				
No.	(Date of birth)	3 years	12/13	400 shares				
		Career summary and positi	on and responsibility in the Co	ompany (significant				
		concurrent positions)						
	Reelection	Apr. 1978 Joined I	Bunka Gakuen Bunka Publish	ing Bureau				
	External	Oct. 1995 Joined I	ed Heibonsha Ltd.					
	Independent	Jun. 2003 Chief E	ef Editor of Heibonsha Ltd.					
	Mito Shimonaka	Jun. 2014 Represe	esentative Director and President of Heibonsha Ltd. (current					
	(February 4, 1956)	position		, , , , , , , , , , , , , , , , , , ,				
8		-	l Director of the Company (cu	rrent position)				
			l Director of AGS Corporation					
	[Reasons for proposing as candidate for external Director and expected roles]							
	Mito Shimonaka has abundant experience and broad insight as a business owner in the publishing industry. Through her							
	useful remarks in meetings of the Board of Directors on the Company's overall management from an objective and							
	neutral standpoint and based on a	umultifaceted female perspec	tive, we expect that she will c	ontribute to increasing the				
	group's sustainable corporate value and to further enhancing the management system of the Company and have							
,	group s sustainable corporate var	ue and to further enhancing t	ne management system of the	company and nave				
	renominated her as a candidate for							
Condidate	renominated her as a candidate for	or external Director.	Attendance at Board of					
	renominated her as a candidate fo Name	or external Director. Tenure as Director		Number of the Company' shares owned				
Candidate No.	renominated her as a candidate for	or external Director. Tenure as Director 1 year	Attendance at Board of Directors meetings 10/10	Number of the Company shares owned 1,000 shares				
	renominated her as a candidate fo Name	or external Director. Tenure as Director 1 year Career summary and positi	Attendance at Board of Directors meetings	Number of the Company shares owned 1,000 shares				
	renominated her as a candidate fo Name	or external Director. Tenure as Director 1 year	Attendance at Board of Directors meetings 10/10	Number of the Company shares owned 1,000 shares				
	renominated her as a candidate fo Name (Date of birth)	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions)	Attendance at Board of Directors meetings 10/10	Number of the Company shares owned 1,000 shares				
	renominated her as a candidate fo Name (Date of birth) Reelection	r external Director. Tenure as Director 1 year Career summary and positi concurrent positions) Mar. 1969 Joined I	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co	Number of the Company shares owned 1,000 shares				
	renominated her as a candidate fo Name (Date of birth) Reelection External	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co	Number of the Company shares owned 1,000 shares ompany (significant				
	renominated her as a candidate fo Name (Date of birth) Reelection External Independent	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Jun. 1998 Director Jun. 2001 Vice-Pr	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co Imperial Hotel, Ltd. r of Imperial Hotel, Ltd.	Number of the Company shares owned 1,000 shares ompany (significant				
	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 President	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd	Number of the Company shares owned 1,000 shares ompany (significant				
	renominated her as a candidate fo Name (Date of birth) Reelection External Independent	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairman	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd.	Number of the Company shares owned 1,000 shares ompany (significant				
	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairma Apr. 2020 Director	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd.	Number of the Company shares owned 1,000 shares ompany (significant				
No.	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairman Apr. 2020 Director Jun. 2020 Executi	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd.	Number of the Company shares owned 1,000 shares ompany (significant				
	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi (June 21, 1945)	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairma Apr. 2020 Executi Jun. 2022 Externa	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. I Director of the Company (cu	Number of the Company shares owned 1,000 shares ompany (significant				
No.	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairman Apr. 2020 Director Jun. 2020 Executi Jun. 2022 External late for external Director and	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. ve Advisor to Imperial Hotel, 1 Director of the Company (cu expected roles]	Number of the Company shares owned 1,000 shares ompany (significant				
No.	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi (June 21, 1945) [Reasons for proposing as candid	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairma Apr. 2020 Director Jun. 2020 Executi Jun. 2022 Externa late for external Director and owledge, a wealth of experie	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. ve Advisor to Imperial Hotel, Ltd. l Director of the Company (cu expected roles] nce and wide-ranging insights	Number of the Company shares owned 1,000 shares ompany (significant Ltd. from his successive				
No.	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi (June 21, 1945) [Reasons for proposing as candid Tetsuya Kobayashi has global kn	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairma Apr. 2020 Director Jun. 2020 Executi Jun. 2020 Executi Jun. 2020 External late for external Director and owledge, a wealth of experie Chairman, at Imperial Hotel,	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. ve Advisor to Imperial Hotel, Ltd. l Director of the Company (cu expected roles] nce and wide-ranging insights Ltd. Through his valuable opin	Number of the Company shares owned 1,000 shares ompany (significant Ltd. from his successive nions and insights on the				
No.	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi (June 21, 1945) [Reasons for proposing as candid Tetsuya Kobayashi has global kn positions, such as President and O Company's overall management	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairma Apr. 2020 Director Jun. 2020 Executi Jun. 2022 External late for external Director and owledge, a wealth of experie Chairman, at Imperial Hotel, from an objective a neutral se	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. t of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. ve Advisor to Imperial Hotel, Ltd. <u>1 Director of the Company (cu</u> expected roles] nce and wide-ranging insights Ltd. Through his valuable opin tandpoint as well as from a pe	Number of the Company shares owned 1,000 shares ompany (significant Ltd. from his successive nions and insights on the rspective of service sector,				
No.	renominated her as a candidate fo Name (Date of birth) Reelection External Independent Tetsuya Kobayashi (June 21, 1945) [Reasons for proposing as candid Tetsuya Kobayashi has global kn positions, such as President and O	r external Director. Tenure as Director 1 year Career summary and positic concurrent positions) Mar. 1969 Joined I Jun. 1998 Director Jun. 2001 Vice-Pr Jun. 2004 Presider Apr. 2013 Chairma Apr. 2020 Director Jun. 2020 Executi Jun. 2022 External late for external Director and owledge, a wealth of experie Chairman, at Imperial Hotel, from an objective a neutral si expect that he will contribute	Attendance at Board of Directors meetings 10/10 on and responsibility in the Co imperial Hotel, Ltd. r of Imperial Hotel, Ltd. esident of Imperial Hotel, Ltd. an of Imperial Hotel, Ltd. r of Imperial Hotel, Ltd. t of Imperial Hotel, Ltd. ve Advisor to Imperial Hotel, Ltd. l Director of the Company (cu expected roles] nce and wide-ranging insights Ltd. Through his valuable opin tandpoint as well as from a pe	Number of the Company shares owned 1,000 shares ompany (significant Ltd. from his successive nions and insights on the rspective of service sector, management system further				

Notes: 1. There is no special interest between the candidates and the Company.

- 2. The tenure of each candidate refers to the number of years served as of the date of the conclusion of this Annual General Meeting of Shareholders.
- 3. The number listed for Attendance at Board of Directors meetings for each candidate refers to the result during the period of fiscal 2022 for which that Director's tenure was current.
- 4. The Company has submitted notification to the Tokyo Stock Exchange that Toshihiko Nagayasu, Mito Shimonaka and Tetsuya Kobayashi have been appointed as independent officers as provided for by the aforementioned exchange. If their election as Directors is approved, the Company plans to submit a notification to the exchange concerning their appointment as independent officers.
- 5. Based on the Company's Articles of Incorporation, the Company has entered into agreements with Toshihiko Nagayasu, Mito Shimonaka and Tetsuya Kobayashi limiting their liability for damages under Article 427, Paragraph 1 of the Companies Act to the extent allowed by laws and regulations. If their reelection is approved, the Company plans to renew this agreement with them.
- 6. The Company has entered into a directors and officers liability insurance policy based on Article 430-3, Paragraph 1 of the Companies Act with an insurance company. This policy will compensate for damages arising due to the Directors of the Company and other insured persons bearing responsibility in relation to the performance of their duties or receiving a claim relating to the pursuit of such responsibility. However, there are certain exemption clauses, such as when an insured person commits an act while recognizing it is an act in violation of laws and ordinances. If the candidates are elected and assume office as Directors, they will become insured persons under that insurance policy. In addition, the Company plans to renew this insurance policy under the same conditions at the next renewal.

(Reference) Composition of the Board of Directors

The following are the fields in which each candidate for Director is expected to contribute. The main fields among the fields of expertise expected to be contributed by each Director are marked with a \bullet .

		Fields in W	hich Each Cano	lidate for Direc	tor is Especial	ly Expected to C	Contribute to	the Company
						Manufacturing		
Candidate for Director		Corporate	Legal / Risk	Finance /	Sales /	Technology	ESG	Personnel /
		Management	Management	Accounting	Marketing	and Quality	E90	Labor Affairs
						Control		
Mitsuo <u>Nakahashi</u>	Reelection	•	●		•		•	
Shoji Hirose	Reelection	•			•			
Yoshiyuki Kurihara	Reelection	•	•				•	•
Takeshi Ariga	New election	•	•			•		
Terutaka Fukazawa	Reelection				•	•	•	
Yoshito Yamaguchi	Reelection			•			•	•
Toshihiko Nagayasu	Reelection External Independent	●	•	●				
Mito Shimonak	Reelection a External Independent	•	•		•			
Tetsuya Kobayashi	Reelection External Independent	•			•		•	

*The above skills matrix does not represent all the knowledge possessed by each candidate.

Proposal 2: Election of One Audit & Supervisory Board Member

At the conclusion of this meeting, Audit & Supervisory Board Member Michio Sato will resign. Therefore, the Company proposes the election of one substitute Audit & Supervisory Board member.

Furthermore, the consent of the Audit & Supervisory Board has been obtained for this proposal.

In addition, as provided for in the Company's Articles of Incorporation, if Natsuki Tsujino is elected, his term of office will be until the conclusion of the Annual General Meeting of Shareholders planned to be held in June 2024. The candidate for Audit & Supervisory Board Member is as follows:

Name (Date of birth)	Tenure as Supervisor Mem - yea	ry Board ber	Attendance at Board of Directors meetings -/-	Number of the Company's shares owned 0 shares
New election Natsuki Tsujino	Career summar Apr. 1989 Nov. 2012	Joined N	n in the Company (significar fitsubishi Bank, Ltd. (current , Internal Audit & Credit Exa d.	ly MUFG Bank, Ltd.)
(June 16, 1966) [Reasons for nomination as ca	Apr. 2019 Oct. 2019	Joined th (current	position)	ne Company Manager, Audit Department

Natsuki Tsujino has never in the past been involved in the management of a company. However, he has a wide range of insights due to his broad experience and expert knowledge in audit, human affairs, financial accounting and compliance at the Company and a bank. We deem that he will provide valuable opinions and insights to the Company's management from an objective perspective regarding further enhancement of corporate governance of the Company. As a result, we have nominated him as a candidate for Audit & Supervisory Board Member.

Notes: 1. There is no special interest between the candidate and the Company.

2. The Company has entered into a directors and officers liability insurance policy based on Article 430-3, Paragraph 1 of the Companies Act with an insurance company. This policy will compensate for damages arising due to the Audit & Supervisory Board Members of the Company and other insured persons bearing responsibility in relation to the performance of their duties or receiving a claim relating to the pursuit of such responsibility. However, there are certain exemption clauses, such as when an insured person commits an act while recognizing it is an act in violation of laws and ordinances. If Mr. Tsujino is elected as an Audit & Supervisory Board member, he will become an insured person under that insurance policy.

In addition, the Company plans to renew this insurance policy under the same conditions at the next renewal.

Proposal 3: Election of One Substitute Audit & Supervisory Board Member

To be ready to fill a vacant position should the number of Audit & Supervisory Board Members fall below the number required by laws and regulations, the Company requests approval for the election of Toshiaki Kanazawa as a substitute Audit & Supervisory Board Member.

The validity of the election can be nullified by resolution of the Board of Directors if the consent of the Audit & Supervisory Board has been obtained provided, however, that it is only in a time before assuming office as an Audit & Supervisory Board Member.

The consent of the Audit & Supervisory Board has been obtained for this proposal.

The candidate for substitute Audit & Supervisory Board Member is as follows:

Notes:

Name	Number of the Company's shares owned					
(Date of birth)		0 shares				
	Career summa	Career summary (significant concurrent positions)				
	Oct. 1985	Registered as a certified public tax accountant				
External	May 1986	Joined Shinko Audit Corporation				
Independent	Jun. 1999	Jun. 1999 Established Chiyoda Management Service Ltd.				
Toshiaki Kanazawa		Director of Chiyoda Management Service Ltd.				
(November 23, 1955)		Director of Toshiaki Kanazawa Certified Public Tax Accountant				
(November 25, 1955)		Office (current position)				
	Jul. 2011	Representative Director of Chiyoda Management Service Ltd.				
		(current position)				

The reason Toshiaki Kanazawa has been nominated as a candidate for substitute external Audit & Supervisory Board Member is that he has expert knowledge and practical experience as a certified public tax accountant, which we would like him to reflect in the audits of the Company.

1. There is no special interest between the candidate to be a substitute Audit & Supervisory Board Member and the Company.

- 2. Toshiaki Kanazawa is a candidate to be a substitute external Audit & Supervisory Board Member.
- 3. If Mr. Kanazawa assumes the office of Audit & Supervisory Board Member, based on the Company's Articles of Incorporation, the Company plans to enter into a limited liability agreement with him to the extent allowed by laws and regulations as provided for in Article 427, Paragraph 1 of the Companies Act.
- 4. Mr. Kanazawa satisfies the requirements for an independent officer as provided for by the Tokyo Stock Exchange.
- 5. The Company has entered into a directors and officers liability insurance policy based on Article 430-3, Paragraph 1 of the Companies Act with an insurance company. This policy will compensate for damages arising due to the Audit & Supervisory Board Members of the Company and other insured persons bearing responsibility in relation to the performance of their duties or receiving a claim relating to the pursuit of such responsibility. However, there are certain exemption clauses, such as when an insured person commits an act while recognizing it is an act in violation of laws and ordinances. If Mr. Kanazawa is elected as an Audit & Supervisory Board member, he will become an insured person under that insurance policy. In addition, the Company plans to renew this insurance policy under the same conditions at the next renewal.